Subject Matter Expert

David Westphalen, PMP

Expertise

- Information Technology (IT) Portfolio and Project Management
- Independent Project Oversight (IPO)
- Independent Verification and Validation (IV&V)

Mr. Westphalen, a director with PCG Technology Consulting (PCG TC), has more than 15 years of consulting and project management experience, focusing on state government IT projects. Since joining the firm in 2006, he has led or been a team member on numerous IPO, IV&V and project management engagements in California, Massachusetts, and Iowa. The breadth of his project management experience is in all phases of the software development lifecycle (SDLC).

Mr. Westphalen currently leads an engagement with the Los Angeles Unified School District (LAUSD) to implement an Enterprise Program Management Office (EPMO). As the lead project manager, Mr. Westphalen is charged with creating and implementing standardized project management processes for the LAUSD Information Technology Division (ITD). In addition to leading the LAUSD effort, Mr. Westphalen is the project manager on an IV&V effort for the Iowa Eligibility Integrated Application Solution (ELIAS) project.

Experience

In providing oversight services, Mr. Westphalen has coupled his working experience on large-scale public sector projects with industry standards such as IEEE, CMMI, ITIL, and PMBOK.

Prior to joining PCG, Mr. Westphalen was a senior project manager in the California Child Support Automation System (CCSAS) project management office (PMO). In this role, he created the Work Breakdown Structure (WBS) and project schedule for the $800 million statewide computer system. Utilizing project objectives, the vendor's project plan, and project management principles, he developed tasks, timeframes, and resource requirements for the client managers.

Education and Affiliations

Mr. Westphalen holds an MBA from the University of California at Davis, Graduate School of Management and earned his BS in Agricultural and Managerial Economics at the University of California, Davis. In addition, Mr. Westphalen attained the Project Management Professional (PMP) certification from the Project Management Institute in 2002 and has ITIL Foundation certification.